





Economic Innovation and Sustainability Committee MEETING AGENDA June 1, 2023 Upon Adjournment of CSCDA Meeting

League of California Cities 1400 K Street, 3rd Floor Sacramento, CA 95814

Members of the public may also observe and offer comment at this meeting telephonically by dialing 669-900-9128, Meeting ID 259-798-2423, Passcode 129070.

A. OPENING AND PROCEDURAL ITEMS

NEXT MEETING:

	1.	Roll Call.										
		Brian Stiger, Member Tim Snellings, Member Brian Moura, Member										
	2.	Consideration of the Minutes from the May 4, 2023 Meeting.										
	3.	Public Comment.										
В.	ITEMS	MS FOR CONSIDERATION AND ACTION										
	4.	Consideration of proposal by Benefit Street Partners to be a CSCDA Open PACE commercial PACE Administrator.										
	5.	Consideration of program administrator agreement extension for Petros PACE Finance.										
C.	STAFI	F ANNOUNCEMENTS, REPORTS ON ACTIVITIES OR REQUESTS										
	6.	Staff Updates.										
	7.	Adjourn.										

Thursday, June 15, 2023 upon adjournment of CSCDA Regular Meeting.







MINUTES

MEETING OF THE CALIFORNIA STATEWIDE COMMUNITIES DEVELOPMENT AUTHORITY ECONOMIC INNOVATION & SUSTAINABILITY COMMITEE

May 4, 2023

1. Roll Call.

Committee members participating: Tim Snellings, Brian Moura and Brian Stiger.

Others participating: Cathy Barna, Executive Director; James Hamill, Bridge Strategic Partners.

2. Consideration of the April 20, 2023

The Committee unanimously approved the minutes.

3. Public Comment.

There were no public comments.

4. Consideration of proposal by JP Morgan to be a CSCDA Open PACE commercial PACE Administrator.

The Committee recommended approval of JP Morgan as a CSCDA Open PACE program administrator, and submitting to the CSCDA Commission.

5. Staff Updates.

None.

The meeting was adjourned at 2:35 pm.

Submitted by: James Hamill, Managing Director

NEXT MEETING: Thursday, June 1, 2023 after the regular CSCDA meeting.



Agenda Item No. 4

Agenda Report

DATE: June 1, 2023

TO: Committee Members

FROM: James Hamill, Managing Director

PURPOSE: Consideration of proposal by Benefit Street Partners to be a CSCDA Open PACE

commercial PACE Administrator.

EXECUTIVE SUMMARY:

CSCDA received a proposal from Benefit Street Partners (BSP) to act as a commercial PACE only Program Administrator under the CSCDA Open PACE program.

OVERVIEW:

BSP

BSP is a subsidiary of Franklin Templeton, and brings an integrated real estate lending portfolio and team to the C-PACE market.

- Objective is to integrate both senior loan and C-PACE financing into one offering.
- Group is led by Lain Gutierrez who is the former CEO of Clean Fund, a CSCDA Open PACE program administrator.
- Franklin Templeton is a significant investor in CSCDA's SCIP program, and understands the California credit marketplace.

BSP exceeds all of the CSCDA Program Administrator requirements as outlined below:

- 1. Minimum of \$10MM in capital available for financing C-PACE loans. Availability of capital needs to be evidenced by a capital commitment letter or letter of intent;
- 2. Minimum transaction size \$2MM;
- 3. C-PACE finance team established including bond counsel, assessment engineer and trustee;
- 4. Minimum 2 years of C-PACE or similar financing experience;
- 5. Ability to manage delinquency of assessments.

Attachment A – Powerpoint Overview of BSP

RECOMMENDED ACTION:

Recommend the approval to the CSCDA Commission of Benefit Street Partners as a new commercial Open PACE Program Administrator.



BSP Real Estate Firm Overview

May 2023

















FRANKLIN TEMPLETON®

Benefit Street Partners Company Overview

Benefit Street Partners Company Overview:

Benefit Street Partners and Alcentra



BSP/Alcentra platform is one of the largest alternative credit managers globally, with a multi-strategy approach targeting attractive opportunities in the global credit markets









7 offices

Separate investment teams that leverage a large, shared research platform

Fully integrated distribution, finance, and operations

14 Years (BSP) / 20 Years (Alcentra) of Credit Investing

Note: Please see disclaimers at the end of this presentation for additional information.

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^{1.} AUM refers to the assets under management for all credit funds and separately managed accounts managed and administered by BSP or Alcentra. AUM amounts are approximations as of March 31, 2023 and are unaudited. Certain amounts are preliminary and remain subject to change. Please see note 6 at the end of this Presentation for additional information.

As of March 31, 2023.

Benefit Street Partners Company Overview:

Benefit Street Partners



Benefit Street Partners ("BSP")* is a leading global alternative investment manager with a credit focus

\$43 BN
ASSETS UNDER

MANAGEMENT¹

**

239 EMPLOYEES²



6 offices



114 INVESTMENT PROFESSIONALS²

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
BSP foun BSP laun business		e debt	2013 BSP begindebt busi	ns commerness	cial real es		team and Situations 2016 BSP pure contract of and REIT	s Special Sir launches S s Fund I hases man of non-trad	Special agement ed public l		2020 BSP acqu	Templetor ires Broad completes	stone Real	

PAST PERFORMANCE IS NOT NECESSARILY INDICATIVE OF FUTURE RESULTS. ANY INVESTMENT INVOLVES SIGNIFICANT RISKS, INCLUDING LOSS OF THE ENTIRE INVESTMENT. Note: Please see the disclaimers at the end of this presentation for additional information.

* BSP's credit business began in 2008 with the launch of Providence Equity Capital Markets L.L.C. ("PECM"), BSP's former affiliate. PECM is the investment adviser for Fund I and II and as of 2011, BSP is the sub-adviser.

^{1.} AUM refers to the assets under management for all credit funds and separately managed accounts managed and administered by BSP. AUM amounts are approximations as of March 31, 2023 and are unaudited. Certain amounts are preliminary and remain subject to change. Please see note 6 at the end of this presentation for additional information.

As of March 31, 2023.

^{3.} On November 1, 2022 Franklin Resources, Inc., a global investment management organization operating as Franklin Templeton (BSP's parent company) acquired BNY Alcentra Group Holdings, Inc. ("Alcentra") from an affiliate of The Bank of New York Mellon Corporation Please see note 3 at the end of this Presentation for additional information.

Benefit Street Partners Real Estate Overview

BSP Real Estate Overview:

Platform Overview



BSP Real Estate ("BSP RE") is a middle-market focused real estate team within BSP's platform

\$9.6 BN **ASSETS UNDER** MANAGEMENT¹





OFFICES



INVESTMENT PROFESSIONALS²

AUM refers to the assets under management for all credit funds and separately managed accounts managed and administered by BSP. AUM amounts are approximations as of March 31, 2023 and are unaudited. Certain amounts are preliminary and remain subject to change. Please see note 6 at the end of this presentation for additional information

As of March 31, 2023.

BSP Real Estate Overview:

Large In-Place Real Estate Team





BSP Real Estate Overview:

Four Key Investment Vehicles



Real estate group has four main vehicles to deploy investments

Franklin BSP Realty Trust (NYSE: FBRT)

- Publicly traded commercial mortgage REIT with ~\$1.6 billion of equity and ~\$5.8 billion of assets
- Focus on light touch, value add transitional opportunities in the U.S. middle market
 - Primarily invests in senior bridge debt with the capability to invest in junior debt and equity investments
 - Key focus on first mortgages collateralized by multifamily properties
- Offers a conduit business with a gain on sale model to enhance overall return on equity with limited credit exposure

BSP Multifamily Trust

- Equity multifamily REIT investing in high quality assets in the United States with a long-term hold perspective
- Focus on class A/B+ stabilized multifamily investments with a durable and predictable income stream

Real Estate Opportunistic Debt Fund

- Specialty real estate strategy investing in middle-market hightarget return transactions primarily in senior debt and junior debt
- Seeks superior risk-adjusted returns by pursuing a flexible mix of debt investments and a broad ability to invest across the entire real estate capital stack
- Launching the successor fund in 2023

Franklin Real Asset Advisors

- Invests in private markets and is a global value add strategy
- Funds make investment across the Americas, Europe and Asia Pacific

BSP Real Estate Overview:BSP Real Estate Highlights



Middle Market Focus

 Produce attractive, risk-adjusted returns by focusing on middle-market transactions, which generally offer higher yields with attractive LTVs

Direct Origination Capabilities and One Stop Shop

- One-stop-shop can accommodate all borrowers' needs and structure transactions throughout the capital stack
- Established relationships with brokers and borrowers sourcing repeat business
- Approximately, half of our loans have been closed with repeat borrowers

Institutional Infrastructure and Relationships

- Infrastructure supported by Franklin Templeton, a \$1.4 trillion asset manager
- BSP is wholly owned by Franklin Templeton. BSP is a ~\$77 billion alternative asset manager with ~400 employees³
- Key relationships with banks and major financial institutions

Note: Unless otherwise indicated, views expressed are those of BSP as of December 31, 2022 and are subject to change. Such statements have not been independently verified.

^{1.} As of December 31, 2022. Aggregate gross and net levered IRR is on senior bridge, junior debt and other opportunistic investments. Only includes held for investment loans and excludes originate to sell conduit loans (~\$5.5 billion of investments). There can be no guarantee that the Fund will achieve its investment objective and that BSP will be able to source investments consistent with the characteristics described above. The investments detailed above are a subset of the investments that BSP has made on behalf of its clients, and it should not be assumed that recommendations made in the future will be profitable. Please see note 2 at the end of this presentation for a description of how net returns are calculated. Please see notes 3-6 at the end of this presentation for more detail on the calculation of the gross returns presented. 41% of the deals are realized.

Deals reviewed in 2022 are through September 26, 2022. Represents all opportunities where BSP sent out an applications for.

^{3.} AUM including Alcentra acquisition. Alcentra AUM is as of March 31, 2023. On November 1, 2022 Franklin Resources, Inc., a global investment management organization operating as Franklin Templeton (BSP's parent company) acquired BNY Alcentra Group Holdings, Inc. ("Alcentra") from an affiliate of The Bank of New York Mellon Corporation. AUM refers to the assets under management for all credit funds and separately managed accounts managed by BSP and Alcentra. AUM amounts are approximations as of December 31, 2022 and are unaudited. Certain amounts are preliminary and remain subject to change.



BSP has demonstrated strong deal-sourcing capabilities in the middle market space

Small Balance, < \$25 Million

- Local, regional lenders
- Non-institutional platform
- Small pools of capital
- · Fragmented space

Middle Market, \$25-100 Million



Large Loans, \$100 Million +/-





Path to launching CPACE as a new product:

Legal Entity

CPACE Programs Existing Workflows

Originations

Property
Type
Focus

Closing Process

FBRT Green Capital, LLC (FGC), a new indirect whollyowned subsidiary of FBRT (the REIT) will be the CPACE operating entity.

Currently registering FGC with active CPACE programs in jurisdictions where FBRT is operating.

Integrate
CPACE into
existing
Origination,
Underwriting
and Asset
Management
workflows.

Existing staff will manage both senior loans and CPACE in the normal course. CPACE will be originated organically from BSP's existing pipeline and relationships.

FGC will offer a joint CPACE + Senior product to the market. Multifamily Hospitality Industrial Retail CPACE and senior loan closings will proceed on parallel paths.

Same target closing date for both products.

Notes



- 1. Net returns are calculated on a pro forma basis based on a hypothetical \$1.0 billion fund composed solely of senior bridge debt, junior debt or opportunistic investments, and in each case assuming operating expenses of 43 bps per annum, with an asset management fee of 50 bps, a 7% preferred return to LP investors, and a 20% carried interest (with a 60% GP catch up). Pro forma metrics are unaudited and subject to change. There can be no guarantee that the actual fees, taxes, transaction costs and other expenses will be consistent with these assumptions, and actual expenses could be higher and therefore, actual net returns could be lower. The calculations for the net returns do not represent a specific investment fund and therefore the calculation of the net return is provided for illustrative purposes only.
- 2. Gross IRR is as of 12/31/2022 and does not reflect management fees, carried interest, taxes, transaction costs, or other expenses in connection with the disposition of unrealized investments and other expenses to be borne by investors, which reduce returns and in the aggregate are expected to be substantial. Values of investments utilized in calculating this IRR may be materially different post-12/31/2022 given the current market environment.
- 3. Gross unlevered IRR for senior bridge debt is calculated as interest and fees received over the life of the investments (at cost). For unrealized positions, gross IRR assumes that the position is held to and paid back at current stated maturity. For levered returns, we have assumed leverage and cost of debt will be equal to our historical FBRT actual leverage (reported quarterly). Historical REIT leverage and cost of debt was applied to cash flows of each investment to calculate the levered return as if the investment was made in our FBRT. For unrealized positions, we have assumed leverage and cost of debt is equal to the average REIT leverage and cost of debt over the past twelve months and applied that leverage and cost of debt to future years, up to current stated maturity. Actual leverage on each of the investments listed may be higher or lower than assumed herein. There can be no guarantee that BSP will realize an actual return on such positions and the actual realized return may be materially different than the value assumed here.
- 4.Junior debt IRR is calculated on \$205 million junior debt held on balance sheet investments and does not include \$140 million junior debt sold at close. Junior debt includes mezzanine and B-note positions. Gross unlevered IRR for mezzanine loans is calculated as interest and fees received over the life of the investments (at cost). For unrealized positions, gross IRR assumes that the position is held to and paid back with no default at current stated maturity. There can be no guarantee that BSP will realize an actual return on such positions and the actual realized return may be materially different than the value assumed here. Gross unlevered IRR for B-note investments is calculated as the net interest and fees received on the portion of the investment we have retained.
- 5.IRRs for Other Opportunistic Investments is calculated as the weighted average of (1) for realized investments, the actual cash flows received over the life of the investment (at cost) and (2) for unrealized investments, the current annual cash on cash yield of the investment. Target cash on cash yields are calculated by dividing the assumed projected net operating income less interest expense by equity invested.
- 6.Assets under management ("AUM") refers to the assets under management for all credit funds, as well as separately managed accounts managed and administered by BSP. AUM amounts are as of March 31, 2023. AUM is unaudited, preliminary and subject to change. "Private Debt" AUM reflects the AUM of the funds and accounts reflected in the private debt strategy track record which includes all funds and accounts in the "Flagship Private Debt Strategy" and "Senior Private Debt Strategy" as well as other funds and accounts investing in a sub-set of the Flagship Private Debt Strategy and/or Senior Private Debt Strategy (see note 1 for more information regarding the Flagship Private Debt Strategy and note 2 for more information regarding the Senior Private Debt Strategy). For private debt funds and other drawdown funds and separately managed accounts, AUM generally represents the sum of the total investments at fair value provided that all Level 3 assets are valued as of March 31, 2023 by a third-party valuation firm and all Level 2 assets are valued at the closing price on March 31, 2023, plus available capital (undrawn commitments plus distributions subject to recall). For hedge funds and other non-drawdown funds and separately managed accounts, AUM represents the NAV (net asset value) of each fund or separately managed account, plus the subsequent month's subscriptions.

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All publicly traded investments are valued at the applicable closing price as of December 31, 2022, unless otherwise noted, and all other unrealized investments are valued at fair value as determined in good faith by the applicable general partner as of the last quarter end, unless otherwise noted, in accordance with Financial Accounting Standard Codification 820 and Benefit Street's valuation process and procedures. There can be no assurance that unrealized investments will ultimately be realized for their last quarter end values. Expenses are assumed to occur at the midpoint of each quarter.

PAST PERFORMANCE IS NOT A GUARANTEE OF FUTURE RESULTS. INVESTMENT IN A FUND INVOLVES SIGNIFICANT RISKS, INCLUDING LOSS OF THE ENTIRE INVESTMENT.

This presentation does not provide disclosure of all information required for an investor to make an informed investment decision. The information provided herein is not intended to be a complete summary of all available data and includes opinions of Benefit Street, which are subject to change without notice. The delivery of this presentation shall not create any implication that the information contained herein is correct as of any time subsequent to the date hereof or that circumstances affecting the Fund have not since changed, and Benefit Street does not intend to update or correct any information included in this presentation.

Risk Disclosure



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Credit Risk. The Fund's investments will generally be subject to credit risk. "Credit risk" refers to the likelihood that an issuer will default in the payment of principal and/or interest on an instrument, in which case the Fund may lose some or all of its investment in that instrument, subject the Fund to loss.

Illiquidity. The lack of an established, liquid secondary market for a large portion of the Fund's investments may have an adverse effect on the market value of the Fund's investments and on the Fund's ability to dispose of them.

Credit Market Risks. Conditions in the credit markets may have a significant impact on the business of the Fund. The credit markets in the U.S. have experienced a variety of difficulties and changed economic conditions in recent years that have adversely affected the performance and market value of many securities and financial instruments. There can be no assurance that the Fund will not suffer material adverse effects from broad and rapid changes in market conditions in the future. Among other things, the level of investment opportunities may decline from BSP's current expectations.

General Economic and Market Risk. The value of the Fund's investments could be affected by factors affecting the economy and securities markets generally, such as real or perceived adverse economic conditions, supply and demand for particular instruments, changes in the general outlook for certain markets or corporate earnings, interest rates, announcements of political information or adverse investor sentiment generally. The market values of the Fund's investments may decline for a number of reasons, including increases in defaults resulting from changes in overall economic conditions and widening of credit spreads. Unfavorable market conditions may also increase funding costs, limit access to the capital markets or result in credit terms changing or credit becoming unavailable. These events could have an adverse effect on the Fund's investments and the Fund's overall performance.

Inflation Risk. Inflation is a sustained rise in overall price levels. Inflation risk is the risk that the value of assets or income from investments will be less in the future as inflation decreases the value of money (i.e., as inflation increases, the values of the Fund's assets can decline). Inflation poses a "stealth" threat to investors because it reduces savings and investment returns.

Tax Risk. An investment in the Fund involves complex tax considerations that will differ for each investor. Prospective investors are urged to consult their own tax advisors regarding tax considerations relating to an investment in a Fund, as well as state, local and non-U.S. tax consequences.

Originated Investments. Loan origination involves a number of particular risks that may not exist in the case of secondary debt purchases, including that when originating loans. Loan origination may involve additional regulatory risks and expenses, given the requirement to hold a license for certain types of lending in some jurisdictions, which may be applicable to the Fund(s).

Investment Focus. The Fund will generally focus on debt investments in U.S.-based middle market companies. There is no guarantee that any such investments will ultimately be realized as anticipated by the Investment Adviser, or at the value or on the time frame in which the Investment Adviser anticipates.



Agenda Item No. 5

Agenda Report

DATE: June 1, 2023

TO: Committee Members

FROM: James Hamill, Managing Director

PURPOSE: Consideration of five-year program administration agreement extension for Petros PACE

Finance

EXECUTIVE SUMMARY:

Petros PACE entered into an Open PACE Program Administration Agreement with CSCDA for commercial PACE in 2020. The initial term was five-years and is expiring at the end of June, 2023. Staff recommends extending the contract another five years. CSCDA's General Counsel has drafted an extension that may be considered by the CSCDA Commission.

Both Petros PACE continues to be the second most active program administrator in CSCDA's commercial PACE program. Petros has completed ten transactions with CSCDA.

RECOMMENDED ACTION:

Recommend to bringing a five-year Open PACE Program Administration Agreement extension for Petros PACE to the CSCDA Commission for approval.